



두산인프라코어

On the Frontier of the World's Infrastructure

Top 3가

Top 5

Doosan Infracore Annual Report 2008

www.doosaninfracore.com
www.doosaninfra.com

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History

[1937 ~ 1990]		[1991 ~ 2008]	
June 1937		Apr. 2005	
Aug. 1966		Dec. 2005	Doosan Infracore Co., Ltd.
May 1975			(Rep. Office)
Aug. 1977		Sep. 2006	Doosan Infracore
Nov. 1977			China Investment Co., Ltd.
Feb. 1981		Oct. 2006	()
Aug. 1984		Jan. 2007	
May 1986		Mar. 2007	HCNG CTI
Nov. 1990	Doosan Infracore	Apr. 2007	Doosan Infracore
	Europe S.A.		Suzhou Co., Ltd.
Apr. 1994	Doosan Infracore	Jun. 2007	Doosan Infracore
	U.K., Ltd.		India Private Ltd.
Oct. 1994	Doosan Infracore	July. 2007	
	China Co., Ltd.		(Doosan Infracore Shandong Co., Ltd.)
Nov. 1996		Sep. 2007	Doosan Infracore International, Inc.(DII)
Jan. 1998	Doosan Infracore	Nov. 2007	Ingersoll Rand Compact Equipment
	Germany GmbH.		「 20 」
	Doosan Infracore	Sep. 2008	ATL
	America Corp.		(Doosan Infracore Logistics Europe GmbH.)
Apr. 1998		Nov. 2008	
July 2003	Doosan Infracore	Dec. 2008	
	Machine Tools Yantai Co., Ltd.		Moxy Engineering AS
Nov 2004	「 10 」		
			BG , DST(Doosan Defense Systems & Technology Co., Ltd.)



Profile

1937
가
70
가
1990
1990
1994
ATL, Moxy
M&A
2005 4
Top 5
가
Bobcat,
가

Vision and Strategy

가 가?

2010 10 , 10% ,
Top 5 가
* ISB(Infrastructure Support Business)

, , , , 가

: Top 5 : 2010 10 , 10%
(Vision 10-10)

5 2005
Attachments, Utility
10-10 ' 가

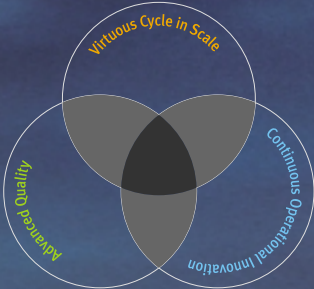
D11(Bobcat,



Growth Strategies & Actual Results

가 ?
2009
M&A

- 1.SCALE
10-10 ' 가
- Organic
Top 3
- 가 , 가 가, DII
Captive Momentum
2. -
M&A
- (Bobcat), (Moxy)
High-end
3. M&A
- , , M/S



Global Leadership



Growth Strategies & Actual Results

가 ?

2009

[]

M&A

1.SCALE

10-10 '가

Organic

Top 3

가 , 가 가, DII

Captive Momentum

2.

M&A

(Bobcat), (Moxy)

High -end

3.

M&A

M/S

[]

Operational Excellence , 가

1. Cost Leadership

Tool

- DTC(Design to Target Cost), PSM(Purchasing & Supply Management), China Sourcing 가

- Lean , LOB , 가 ()

2.Operational Excellence

Capa.

-

* : Mother Plant High -end

: Regional Hub

-

[]

1.

2.Technology Leadership

Hybrid

3. 가

Migration

[]

1.Execution Capability

HRD

-

ERP

2.Globalization

2009

1.

- 가

-

2.

- (,)

- Market Sensing

3.

-가

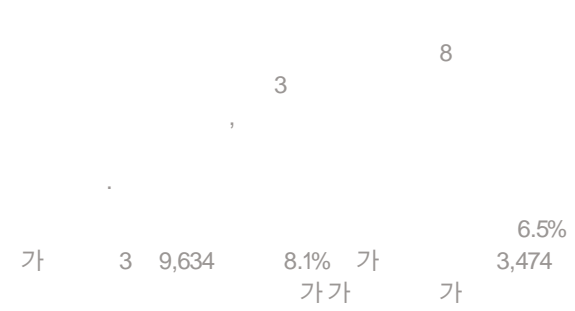
Technology Leadership



Message from the CEO

“ . Top 5
Top 3 가 . ”

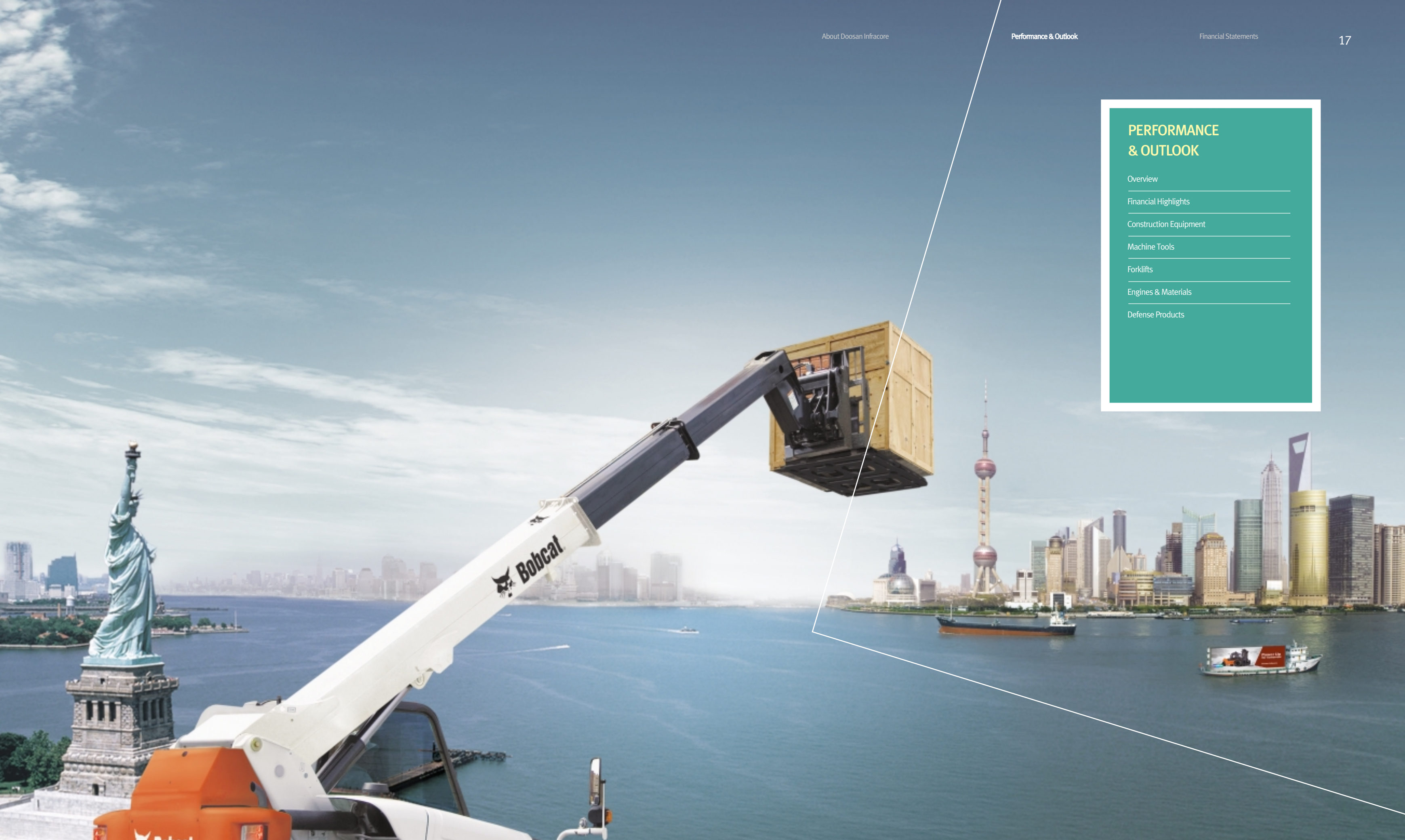
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7n! 8 16

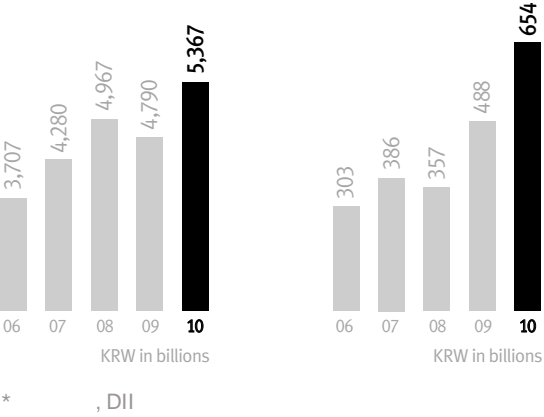
PERFORMANCE
& OUTLOOK

- Overview
- Financial Highlights
- Construction Equipment
- Machine Tools
- Forklifts
- Engines & Materials
- Defense Products



Overview

“ ”



2005 4 Business)

ISB(Infrastructure Support

Top 5 ’ (ADT)

2008 - Moxy

3~8 가 ATL

AC , Tier - CNG

M&A, - , 18 Euro-

3 9,634 (USD 3,025 mil.)

3,474 (USD 265 mil.)

CIS, 가

6.5% 가

8.1% 가

8

2006 , 가,

Capa. 2

ISB 가

ERP PPM (DOOINS)

BG

2008 11

CNG 가 가

3

2009 3 4,740

2009 (USD 2,895 mil.), 1.2% 가 3 4,740

(USD 313 mil.) 13% 가 3,752

(* BG 2008

2009 . /

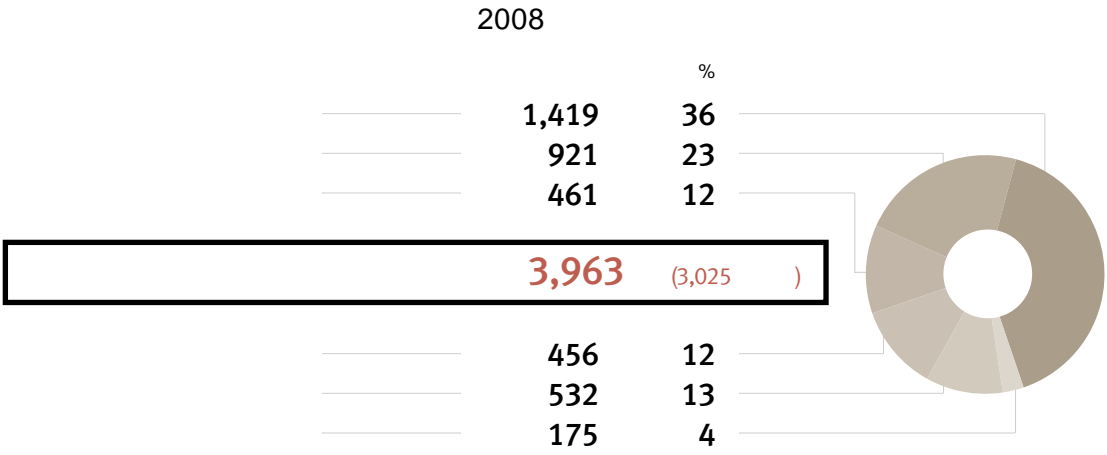
BG DST Technology Leadership

market sensing

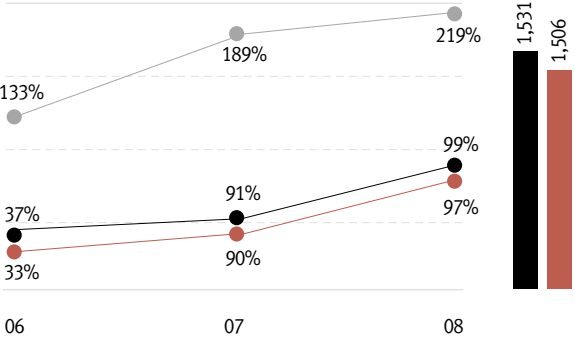
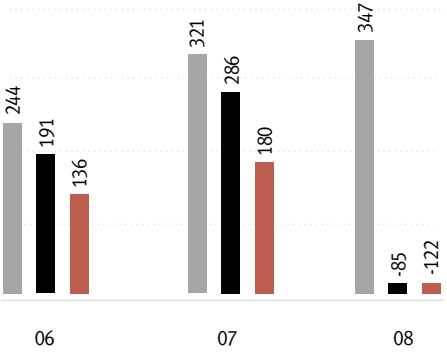
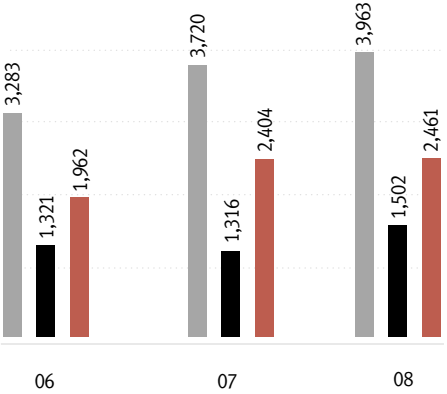
Financial Highlights

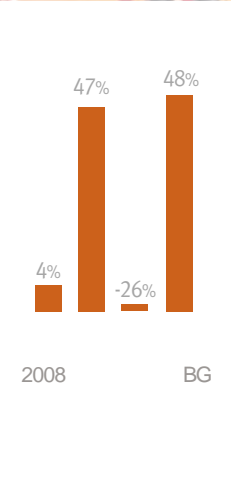
*

	2008		2007	
	3,963	3,025	3,720	3,991
	347	265	321	345
	-85	-65	286	307
	-122	-93	180	193
	1,546	1,180	1,109	1,190
	4,926	3,760	3,207	3,441



()





Construction Equipment BG

“ Top 3 ”

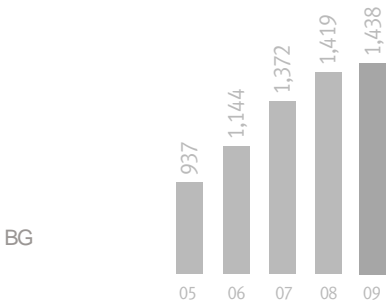
BG 2008		가 1		가 2009	
3.4%		가 1		1.3%	
1,083 mil.)		4,189 (USD		4,377)	
가		3.7%		가 44%	
		Top			
				BG	
				M/S	
		CIS,		1	
				가	
가 1		1,571 (USD 883 mil.)		Market Sensing	
7		1			
				DII	
BG		Top 3		Top 3	
Support Business)		ISB(Infrastructure		, HR, IT	
				A/S,	
				Top 3	
				가	

“ Top 3 ”

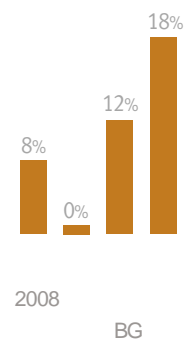
BG ISB(Infrastructure Support Business) . BG 2005 DX , 2006 DL , 1977 , 1990 No.1 Moxey BG (ADT) 2.7, 3.5 3, 6, 8 8 No.1 가 BG 1985 , 400 (1 / 1 7,900 / 2,500) 3 9,500 (1,500 / 8) , 1,500 ISO 9001, ISO 14001, Outdoor Noise Directive, GS, EN 45001 , 1~47 23 8 , 5 , (ADT) 4 ,

2008

M&A (ADT) Moxey 8 : 2.7 , 3.5 3 , 6 8 ()



‘ Conexpo 2008 ’ 가(3) ‘ Moxey ’ (12)



Machine Tools BG

“ World Top Player ”

Player

Product

가, A/S 가

4.8% 2009 (9,645)

SINTOS, CIMES, IMTS 가,

TT/MX Open House Show, China-DIMF BG 가가 High-end -

가

9,207 Sales Promotion

(USD 703 mil.)

Machining

Center, Swiss Turn, EDM

Trend 가

Technical Center

가

7.6% 48%

Top

end 가 가

High- CIS, 가

R&D 가

Market Sensing 가

BG 가가 가

PSM, DTC, Lean 가

World Top

World Top Player

World Top Player

5 / / 가 / 가 / NC / 가 / / FMS/가 /

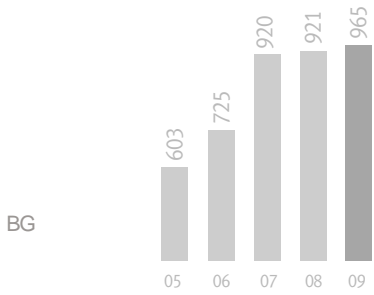
“ World Top Player ”

BG , Top Class 가 , 가가 (Multi - tasking Turning Center), 5 RPM 가 ,

1980 , , NC , 1997 28 BG ISO 9001, ISO 14001, CE, UL, EMI, EMC , 1 4,600 (1 2,600 / 2) , , ,

2008

- Capa.
- 2,000
- 가가



(8) ‘ IMTS 2008 ’ 가 (9) (10)

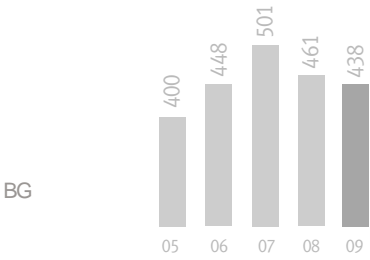
“ Top 5 ”

BG 1967 , 가 -LPG , 9001, ISO 14001, UL, CE, EMC EU Noise Directive ISO 6 / 7 / 2) 3 5 (2 150 , BG , 2007 , 10% , BG 1993 , ODB(Oil-cooled Disc Brake) , BG Top Class 가

2008

ATL(DILE)

- 가 (가)
- (가)



Engines & Materials BG

“ Top Class ”



BG 2008 가

(USD 348 mil.) 20% 가 4,562

5.9% Class 가 2009 (4,829) BG Top

가 M/S CNG CV

2.3% CIS, , 33.4% 2,878 (USD 220 mil.) Top Class

가 , Market Sensing Market Upturn

BG 2008 Euro- , Tier - BG 2012 Tier -

18 , - 2013 1 5

CNG EPA ARB

“ Top Class ”

BG 1958 , Tier -

. 1975 , 1985 2007 CNG Euro -

EPA , ISO 9001, ISO 14001, ISO 18001, EPA, CNG

IMO NOx , Euro/Tier

가 / 가

가 , 가

가

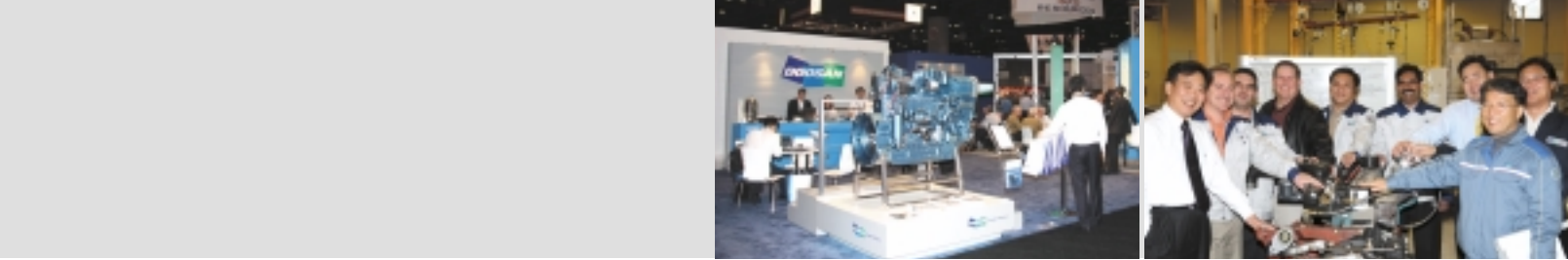
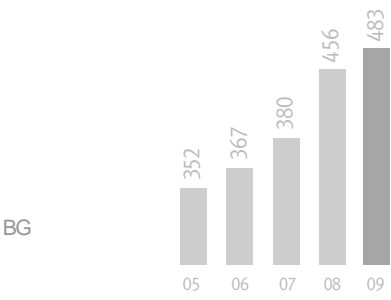
1998 BG 1995 CNG , 2000 BG 2 , 2 4 , 1 2

가 (LPNG) , Top Class 5 6 62 ,

2008

Euro -

● 1 “ ” ● 가 CNG EPA



PowerGen International 2008 가 (12) CNG (12)



World
Best

Defense Products BG

“ Top Class ”

BG 2008 12 DST 6,799 , 1 7
DST ()
가 , DST
Top Class DST 2009 K21 1
2
6,000 K21
DST 2009
5,321 (USD 406 mil.) 38.7%
, K21 1
가

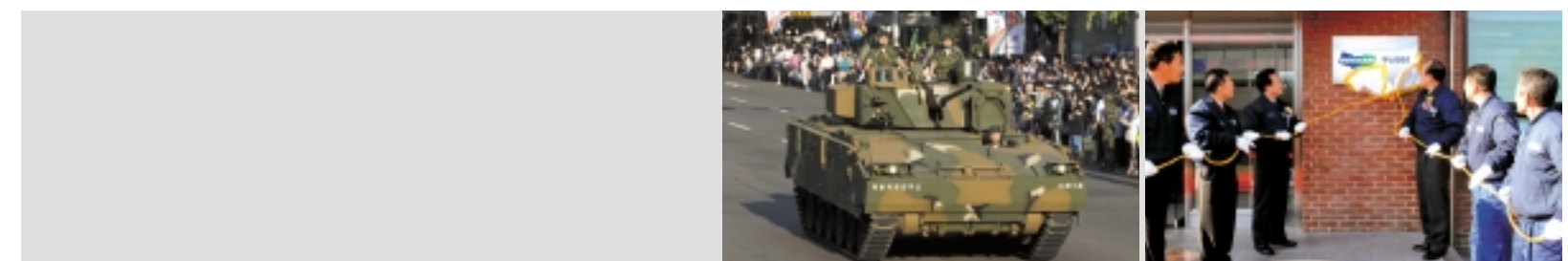
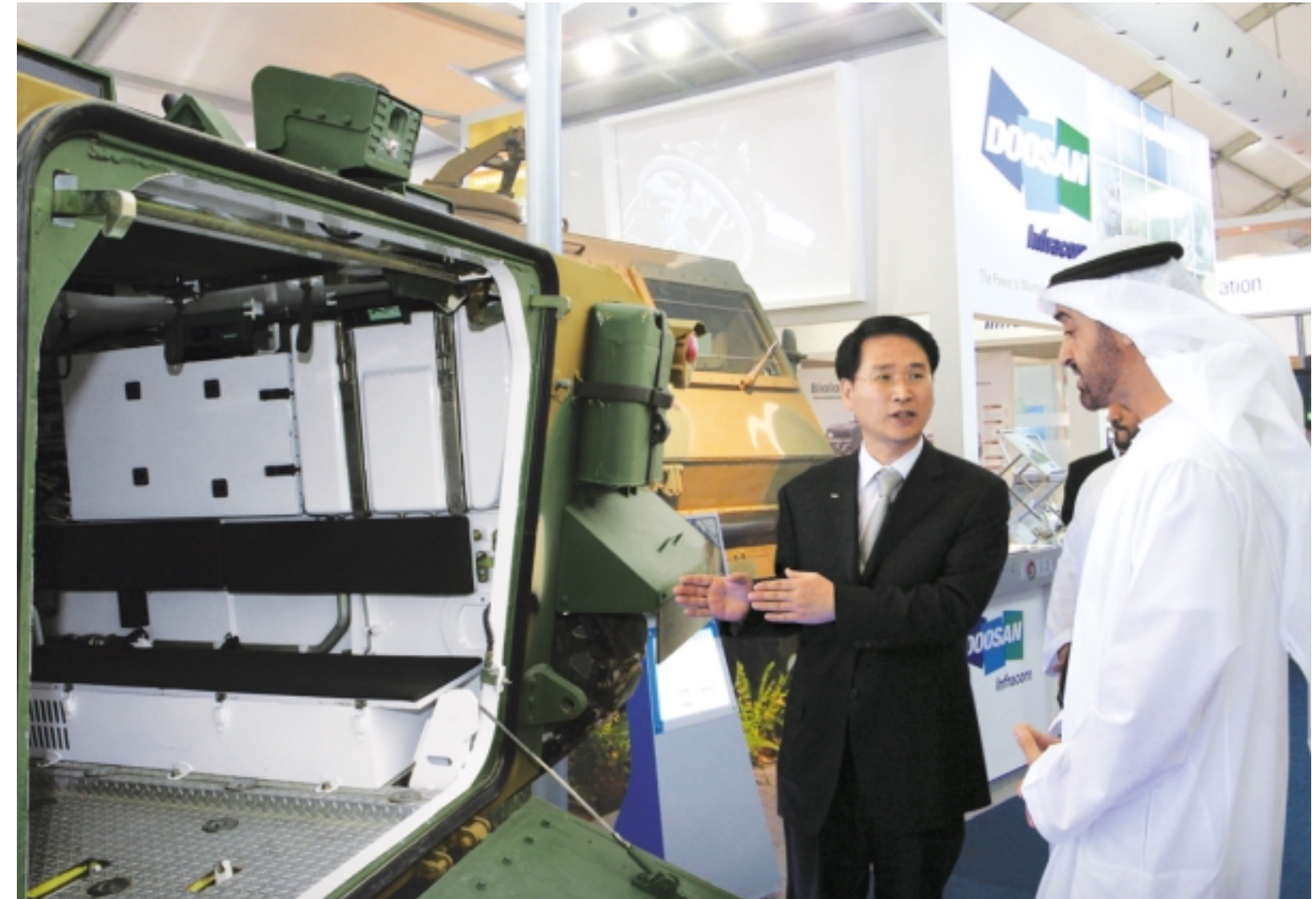
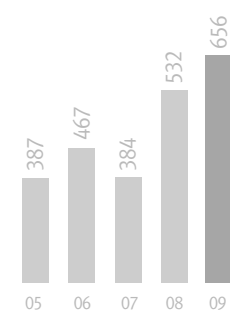
K21 / 30 /

The diagram illustrates the evolution of the 'Top Class' over time. At the top, 'Top Class' is connected to 'DST 1973', '1995', and '(K200A1) 30'. 'DST 1973' leads to '2007' and 'K21'. '1995' leads to 'K21'. '(K200A1) 30' leads to 'K21'. 'K21' leads to 'DST 1984' and 'Top Class'. 'DST 1984' leads to 'UN' and '1993'. 'UN' leads to '1993'. '1993' leads to 'Top Class'.

2008

K21	1
-----	---

BG



K21 (10) BG (12) DST

GLOBAL OPERATIONS

China

Europe

North America

Overseas Acquisitions &
Synergy Generation

Global Network

Research & Development

Center for Product Reliability

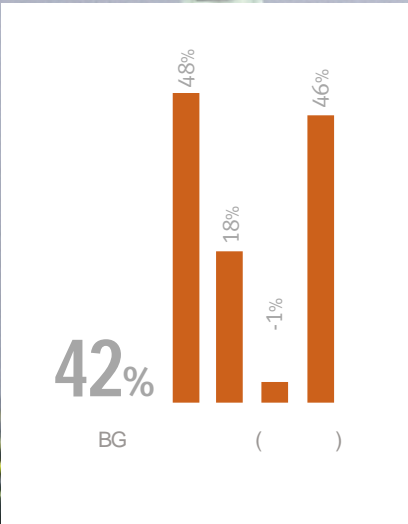
Quality & Environment Management

Parts Distribution Center and A/S Service



No. 1

2010
3



China

“ 7 1 , 6 1 ” 6 ” , ”

No. 1

(1 7,900 / 7) 3 , 12
가
2008 6 1 7
1 , 6 1 ,
42%
가
1994 /
Co.) (Doosan Infracore China No.1 가
2 4,900

2003
(Doosan Infracore Machine Tools Yantai Co.)

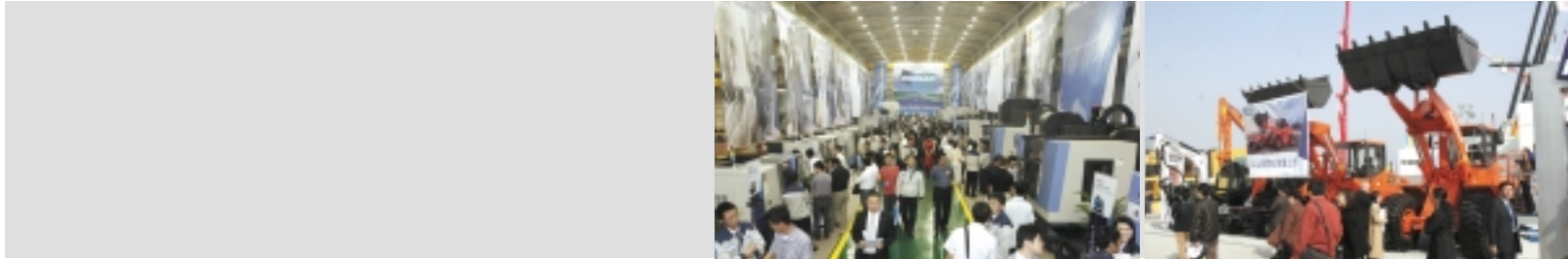
Capa. 2

2006
(Doosan Infracore China Investment Co.)

2
2010

가

(12)

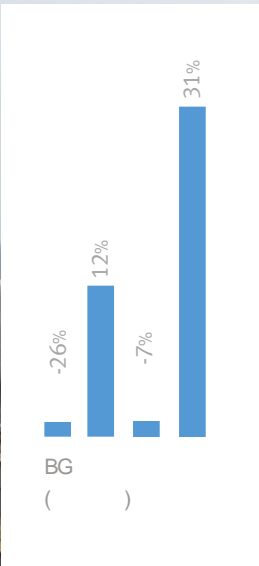


2 China DIMF ’ (5)

‘ Bauma China 2008 ’ 가 (11)



Global
Leader



Europe

“ ”

1990 가 Product Support System 24

‘ DIEU ’ 가 Bobcat Moxy

‘ DIEU ’ A/S 가

Top 3

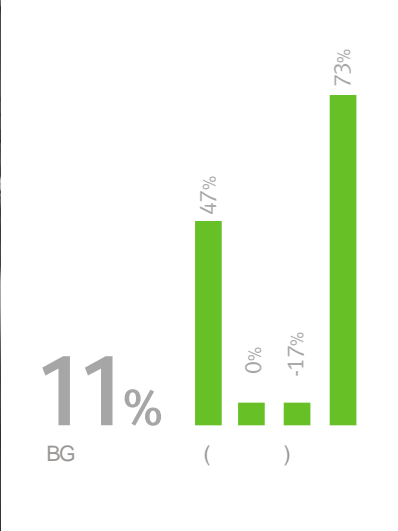
Top 3 1998 가 Operation Top 3

2005

2007 65%가 Moxy Bobcat, 2008 9,193



Top
Class



North America





7 Bobcat Moxy

Bobcat, Doosan Infracore Portable Power

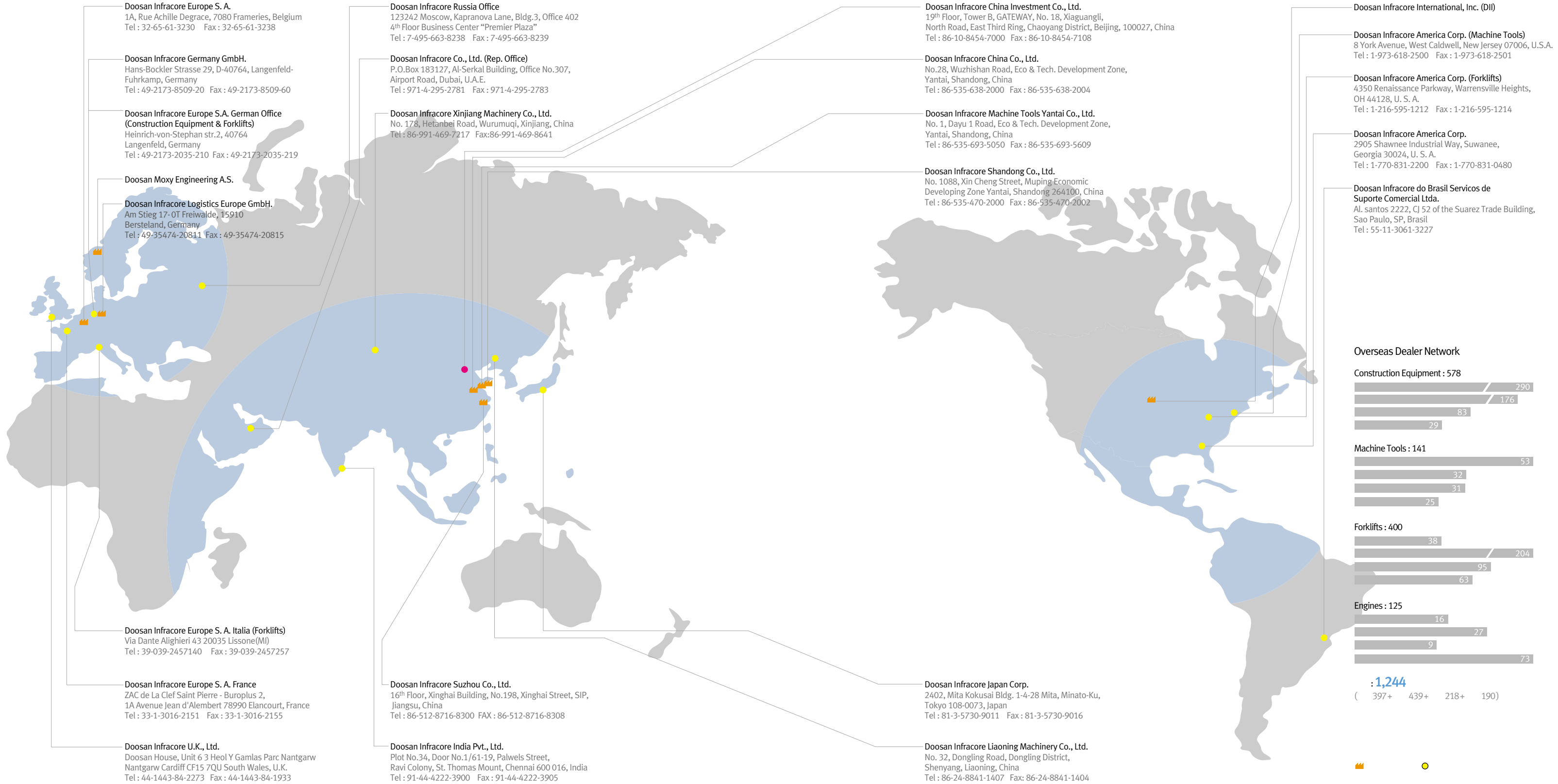
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Overseas Acquisitions & Synergy Generation

Doosan Moxy Engineering and
Doosan Infracore Shandong

2008 12 Moxy 가가가
(Molde) Moxy 23~46
(Articulated Dump Truck) 8 3,472 2012 Moxy
, Moxy
R&D 가
2007 (Doosan Infracore Shandong Co., Ltd.)
8
2012 2
Moxy 가
Top 3

Global Network



Research & Development

66

99

Global Technology Leadership



BG /

Top Tier

- Hybrid Pre-Proto
- /
-
-

- DX140R
- DL303, DL503
- (DL350, DL450, DX170W)

Brand Image / 가가 가

- (MX 2600, MX 3100)
- (VT 1100M, VT 1600)
- (DNM 400HS, DNM 500HS,
DNM 650HS)
- 가 (DVM 400, DVM 500, DVM 650,
VMD 600/5AX)

- Tier - (D40S, D60S, D80S)
- (CUMMINS=>KUBOTA)
D18S
- AC TYPE REACH (BR18S, BR18J, BR16JW, BR25S)
- (D25Se, D25G, G25G, B25Se, D60G)

- Euro-
- Tier -
- 4 Valve
- DIPP (Air Compressor)
- CNG

Center for Product Reliability

“ 가 ”

Reliability Growth

13

가

가

가

가

가
(Reliability Growth) '

가 1996

9

Data Base

100

가

KOLAS

가

— Duty Cycle
Growth

Reliability

가

가

가

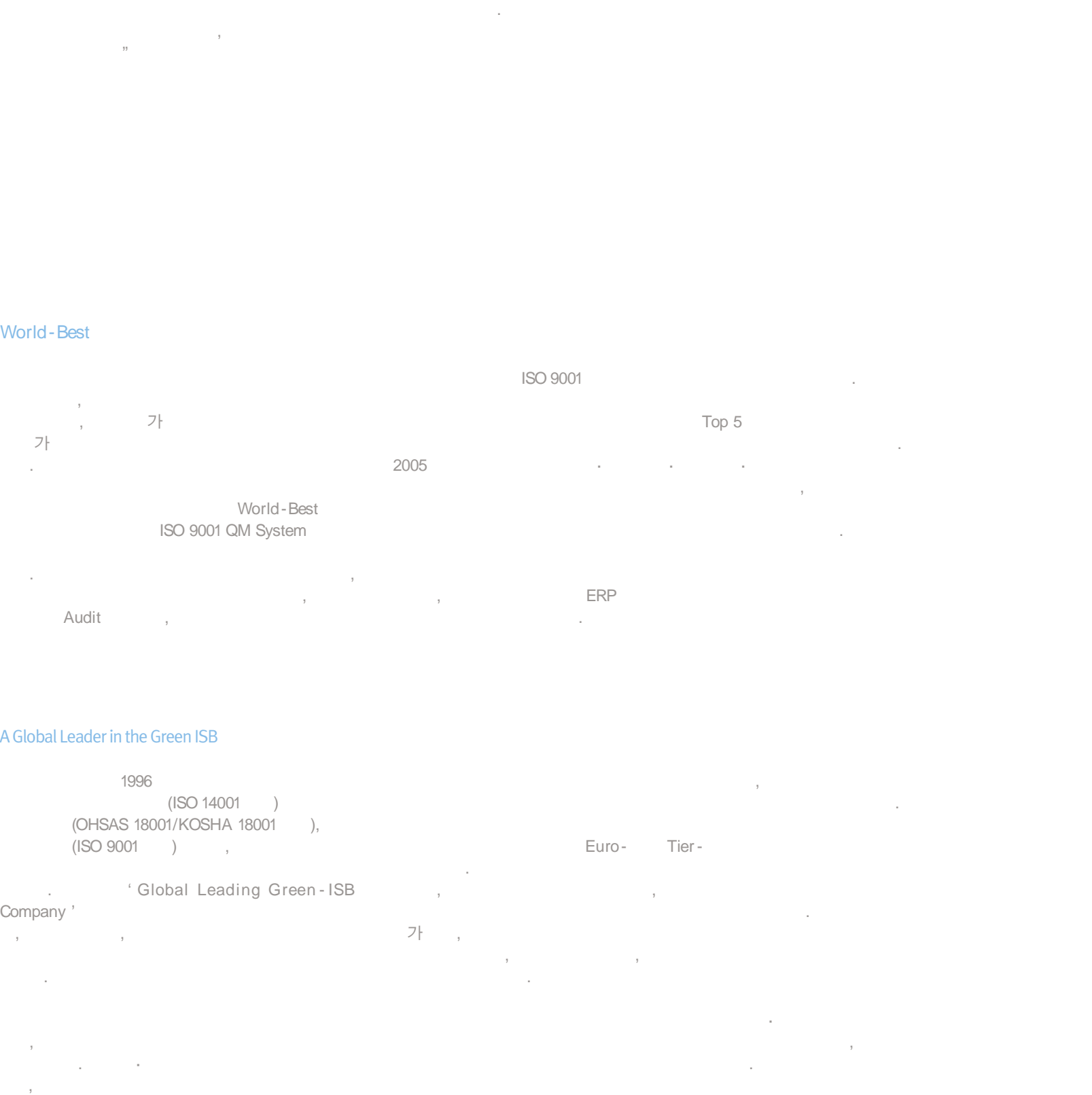
가

가

가



Quality & Environment Management



- (1996)
- (2000)
- World Best Awards ISO 9001 (2000)
- 가
- 가
- 가
- ISO 14001 가 (DIN EN45001)
- (Directive 2000/14/EC, Annex VIII)
- ECO- LABEL
- (1996,)
- KOSHA 18001/OHSAS 18001 (2005, /BSI)
- 가
- (Tier, Euro)
- Safety Award (2006 & 2008)
- (2007,)

Parts Distribution Center and After-sales Services

66

"

Top Class

, A/S

48
Top Tier

95%

, A/S

가

(Aftermarket)

110

24

6

200

24

A/S

(Master parts distribution center)

A/S

Product Support

3





**FINANCIAL
STATEMENTS**

Balance Sheets

Statements of Income

Statements of Appropriation of Retained
Earnings

Statements of Changes in Equity

Statements of Cash Flows

9 2008 12 31
8 2007 12 31

| : |

9

8

.	1,995,856,155,830	1,286,403,481,222
(1)	1,466,777,573,826	878,551,628,872
	24,013,173,118	10,551,869,388
	67,334,365	66,179,057
	522,435,000	788,460,000
	505,016,265,244	688,277,040,411
	(14,688,510,052)	(12,113,056,370)
	53,772,292,380	70,099,614,784
	(17,765,147,384)	(13,403,668,109)
	2,780,692,278	1,124,514,780
	11,894,767,326	65,212,623,163
	5,130,242,459	4,603,441,555
	26,588,450,679	28,888,661,262
	848,582,071,669	-
	20,433,435,532	33,982,001,158
	430,071,212	473,947,793
(2)	529,078,582,004	407,851,852,350
	48,891,897,634	45,295,970,219
가	(8,326,947,373)	(5,847,177,310)
	108,725,720,485	104,144,557,568
가	(1,159,240,404)	(1,104,672,456)
	86,179,975,839	62,904,140,435
가	(177,294,763)	(46,835,300)
	234,069,030,880	155,487,175,060
가	(3,816,156,367)	(2,201,327,327)
	250,843,274	-
	64,440,752,799	49,220,021,461
.	2,929,772,558,183	1,920,919,358,978
(1)	1,458,664,121,445	1,054,488,365,484
	11,500,000	17,500,000
	14,262,744,499	8,805,947,326
	1,444,389,876,946	1,045,664,918,158
(2)	1,246,851,677,617	753,669,392,359
	787,861,967,680	345,377,803,858
	(114,424,300)	(555,183,000)
	254,901,213,983	257,237,765,346
가	(59,050,195,861)	(58,858,413,403)
	(4,374,395,309)	(4,374,395,309)
	51,798,741,468	52,274,736,378
가	(18,819,302,468)	(21,412,561,066)
	345,866,868,518	384,321,654,979
가	(243,211,934,057)	(268,900,395,731)
	8,788,528,199	8,692,692,689
가	(6,451,812,420)	(6,256,493,366)
	87,140,349,209	98,923,506,267
가	(66,945,088,513)	(71,471,623,143)
	61,839,956,208	60,326,697,604

(Continued)

9 2008 12 31
8 2007 12 31

| : |

9

8

가	(38,668,002,345)	(38,625,204,931)
	86,289,207,625	16,968,805,187
(3)	70,401,895,610	72,006,827,392
	1,685,770,183	2,131,233,962
	53,932,369,031	57,728,983,978
	(263,179,811)	(395,168,711)
	15,046,936,207	12,541,778,163
(4)	153,854,863,511	40,754,773,743
	7,645,136,301	21,520,005,568
	(285,294,071)	(236,877,174)
	20,846,518,773	17,450,813,757
	30,870,051	2,020,831,592
	125,617,632,457	-
	4,925,628,714,013	3,207,322,840,200
.	2,045,995,909,916	1,099,680,109,815
	267,695,977,213	439,838,282,086
	283,923,165,444	59,147,459,038
	209,391,167,108	225,965,873,068
가	(313,396,278)	(395,685,703)
	13,155,661,377	77,246,898,242
	4,597,734,681	4,106,566,387
	22,472,715,802	20,454,245,634
	85,584,736,634	90,146,220,606
	10,465,399,104	6,123,831,397
	820,007,776,937	79,733,062,248
	59,693,054,505	-
	233,674,690,804	70,331,604,374
가	(3,495,874)	(5,480,931)
	14,893,611,451	14,784,329,045
	522,896,727	-
	20,234,214,281	12,202,904,324
.	1,333,928,697,298	998,324,727,251
	902,931,009,537	695,531,821,880
가	(3,027,457)	(4,354,021)
	110,000,000,000	180,000,000,000
	5,762,133,293	7,733,004,680
가	(126,870,078)	(503,341,442)
	153,013,556,618	164,275,710,165
	(87,117,146,433)	(106,657,943,312)
	(1,407,935,030)	(1,909,951,465)
	142,480,849,130	19,888,758,196
	108,396,127,718	39,971,022,570
	3,379,924,607,214	2,098,004,837,066

(Continued)

		9 8	2008 2007	12 12	31 31		
			:				
		9	8			8	
·		841,036,920,000		841,036,920,000		840,786,920,000	
		612,500,000		612,500,000		5,979,297,202	
		-		5,979,297,202		-	
		(195,409,358,196)		(195,409,358,196)		(195,877,583,568)	
		(199,934,066,540)		(199,934,066,540)		(199,934,066,540)	
		8,638,383,356		4,056,482,972		4,056,482,972	
		(4,113,675,012)		-		-	
		571,153,189,390		571,153,189,390		(40,640,495,702)	
	가	-		338,830,632		338,830,632	
	가	(182,141,556)		-		-	
·		335,435,101,161		11,979,530,653		11,979,530,653	
		(3,064,851,861)		(17,801,291,622)		(17,801,291,622)	
		(116,898,600,000)		-		-	
		26,083,493,498		16,344,657,299		16,344,657,299	
		(28,648,170,464)		(51,502,222,664)		(51,502,222,664)	
	가	358,428,358,612		358,428,358,612		-	
	가						
	가						
		328,310,855,605		328,310,855,605		499,069,865,202	
		20,000,000,000		14,000,000,000		14,000,000,000	
		422,050,310,754		301,283,644,088		301,283,644,088	
		(113,739,455,149)		183,786,221,114		183,786,221,114	
		1,545,704,106,799		1,545,704,106,799		1,109,318,003,134	
		4,925,628,714,013		4,925,628,714,013		3,207,322,840,200	

		9 8	2008 2007	1 1	1 1	2008 2007	12 12	31 31		
			:							
		9	8			8				
·		3,963,378,988,959		3,963,378,988,959		3,719,881,302,554				
		3,611,181,472,708		3,611,181,472,708		3,467,860,599,561				
		352,197,516,251		352,197,516,251		252,020,702,993				
	가	3,010,992,680,995		3,010,992,680,995		2,843,449,279,999				
	(1) 가	2,778,566,314,166		2,778,566,314,166		2,684,970,922,633				
		103,039,885,112		103,039,885,112		95,376,464,947				
	가	2,568,357,040,342		2,568,357,040,342		2,620,558,757,005				
		254,442,993,798		254,442,993,798		111,668,726,074				
		(22,116,776,057)		(22,116,776,057)		(21,686,006,838)				
		(17,590,348,948)		(17,590,348,948)		(17,907,133,443)				
(2) 가		(107,566,480,081)		(107,566,480,081)		(103,039,885,112)				
		232,426,366,829		232,426,366,829		158,478,357,366				
		39,448,792,909		39,448,792,909		32,876,986,022				
		463,748,020,446		463,748,020,446		283,159,811,527				
		16,140,593,940		16,140,593,940		15,745,475,154				

(Continued)

9 8	2008 2007	1 1	1 1	2008 2007	12 12	31 31
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		9	8		
		(245,824,012,654)	(245,824,012,654)	(133,421,517,908)	(133,421,517,908)
		(522,077,551)	(522,077,551)	(433,604,520)	(433,604,520)
		(40,564,950,261)	(40,564,950,261)	(39,448,792,909)	(39,448,792,909)
		952,386,307,964	952,386,307,964	876,432,022,555	876,432,022,555
		605,020,366,614	605,020,366,614	555,124,493,537	555,124,493,537
·		125,594,595,002	125,594,595,002	123,113,168,230	123,113,168,230
		12,433,954,228	12,433,954,228	13,995,518,407	13,995,518,407
		24,710,833,859	24,710,833,859	24,703,231,231	24,703,231,231
		1,011,171,327	1,011,171,327	932,497,677	932,497,677
		985,670,147	985,670,147	1,041,994,930	1,041,994,930
		117,645,397,692	117,645,397,692	97,717,230,397	97,717,230,397
		1,578,605,314	1,578,605,314	1,607,670,273	1,607,670,273
		2,147,401,884	2,147,401,884	2,168,023,429	2,168,023,429
		9,658,409,091	9,658,409,091	6,730,394,821	6,730,394,821
		3,934,632,687	3,934,632,687	1,456,105,098	1,456,105,098
·		3,041,143,478	3,041,143,478	2,532,411,120	2,532,411,120
		2,324,319,344	2,324,319,344	1,927,721,244	1,927,721,244
	가	7,837,228,066	7,837,228,066	7,163,359,400	7,163,359,400
		4,491,141,172	4,491,141,172	3,110,914,476	3,110,914,476
		85,150,756,446	85,150,756,446	78,157,090,106	78,157,090,106
		31,817,486,250	31,817,486,250	28,186,973,934	28,186,973,934
		61,750,127,772	61,750,127,772	53,809,281,636	53,809,281,636
		729,080,014	729,080,014	2,140,730,320	2,140,730,320
		2,760,325,499	2,760,325,499	2,812,293,223	2,812,293,223
		13,027,299,795	13,027,299,795	11,438,618,709	11,438,618,709
·		41,936,405,321	41,936,405,321	40,357,196,919	40,357,196,919
		4,641,077,349	4,641,077,349	4,058,756,584	4,058,756,584
		6,860,565,428	6,860,565,428	3,432,024,255	3,432,024,255
	A/S	31,696,722,813	31,696,722,813	38,318,293,972	38,318,293,972
		3,264,084,249	3,264,084,249	3,113,090,419	3,113,090,419
		1,055,157,321	1,055,157,321	1,099,902,727	1,099,902,727
		2,936,775,066	2,936,775,066	-	-
		347,365,941,350	347,365,941,350	321,307,529,018	321,307,529,018
		511,101,179,276	511,101,179,276	198,542,857,874	198,542,857,874
		9,174,339,189	9,174,339,189	5,345,385,250	5,345,385,250
·		7,200,000	7,200,000	39,960,000	39,960,000
		-	-	2,296,447,155	2,296,447,155
		168,616,660,623	168,616,660,623	25,763,741,000	25,763,741,000
		54,764,007,807	54,764,007,807	7,208,225,020	7,208,225,020
		-	-	3,923,589,026	3,923,589,026
		1,889,002,020	1,889,002,020	33,786,200,000	33,786,200,000
		37,307,791,292	37,307,791,292	48,655,416,508	48,655,416,508
		2,992,897,186	2,992,897,186	-	-
		116,849,160,742	116,849,160,742	2,985,575,959	2,985,575,959
		555,183,000	555,183,000	18,312,749,596	18,312,749,596

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9	2008	1	1		2008	12	31		2009	3	27	
8	2007	1	1		2007	12	31		2008	3	21	

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	9	8
.	(113,739,455,149)	183,786,221,114
2,294,470,048	3,524,612,864	
5,784,165,670	-	
()	(121,818,090,867)	180,261,608,250
.	145,000,000,000	54,233,333,334
90,000,000,000	54,233,333,334	
55,000,000,000	-	
.	26,461,107,600	235,725,084,400
3,000,000,000	6,000,000,000	
-	120,000,000,000	
-	55,000,000,000	
23,461,107,600	54,725,084,400	
가. [
() :		
: 150 (3%)		
: 350 (7%)]		
.	4,799,437,251	2,294,470,048

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8 2007 1 1 2007 12 31

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2007.01.01()	840,786,920,000	26,746,614,828	(202,243,592,128)	(17,023,878,962)	413,148,536,660	1,061,414,600,398
	-	-	-	-	(54,727,583,400)	(54,727,583,400)
	-	-	-	-	358,420,953,260	1,006,687,016,998
	-	-	-	-	180,261,608,250	180,261,608,250
	-	(384,207,418)	-	-	(39,612,696,308)	(39,996,903,726)
()	-	(20,383,110,208)	-	-	-	(20,383,110,208)
	-	-	(145,451,300)	-	-	(145,451,300)
	-	-	2,600,070,559	-	-	2,600,070,559
()	-	-	3,911,389,301	-	-	3,911,389,301
가	-	-	-	(15,824,336,752)	-	(15,824,336,752)
	-	-	-	11,796,102,534	-	11,796,102,534
	-	-	-	19,274,588,419	-	19,274,588,419
가	-	-	-	(13,074,146,257)	-	(13,074,146,257)
가	-	-	-	(25,788,824,684)	-	(25,788,824,684)
2007.12.31()	840,786,920,000	5,979,297,202	(195,877,583,568)	(40,640,495,702)	499,069,865,202	1,109,318,003,134
2008.01.01()	840,786,920,000	5,979,297,202	(195,877,583,568)	(40,640,495,702)	499,069,865,202	1,109,318,003,134
	-	-	-	-	5,784,165,670	5,784,165,670
	-	-	-	-	504,854,030,872	1,115,102,168,804
	-	-	-	-	(54,725,084,400)	(54,725,084,400)
	-	-	-	-	450,128,946,472	1,060,377,084,404
	-	-	-	-	(121,818,090,867)	(121,818,090,867)
()	-	(5,979,297,202)	-	-	-	(5,979,297,202)
	250,000,000	612,500,000	4,581,900,384	-	-	5,444,400,384
()	-	-	(4,113,675,012)	-	-	(4,113,675,012)
가	-	-	-	(338,830,632)	-	(338,830,632)
가	-	-	-	(182,141,556)	-	(182,141,556)
	-	-	-	323,455,570,508	-	323,455,570,508
	-	-	-	14,736,439,760	-	14,736,439,760
	-	-	-	(116,898,600,000)	-	(116,898,600,000)
가	-	-	-	9,738,836,199	-	9,738,836,199
가	-	-	-	22,854,052,200	-	22,854,052,200
가	-	-	-	358,428,358,613	-	358,428,358,613
2008.12.31()	841,036,920,000	612,500,000	(195,409,358,196)	571,153,189,390	328,310,855,605	1,545,704,106,799

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204,357,169,483

(121,818,090,867)

784,718,458,325

4,581,900,384

32,442,094,756

51,701,534,901

18,959,685,110

2,936,775,066

613,902,480

111,882,951,071

4,585,481,703

-

-

361,889,794,090

115,894,277,842

2,179,956,279

114,424,300

365,021,920

413,578,975

60,502,210,703

15,654,868,745

(293,626,424,527)

54,764,007,807

-

1,889,002,020

37,307,791,292

2,992,897,186

116,849,160,742

555,183,000

545,454,544

40,052,353,386

38,670,574,550

-

(164,916,773,448)

64,106,048,129

14,839,684,846

(1,656,177,498)

5,685,208,123

(2,288,941,845)

-

115,789,992,872

(6,160,870,853)

(436,183,419)

(172,910,680,063)

(99,837,405,278)

8

231,840,103,480

180,261,608,250

224,675,098,816

2,600,070,559

35,926,614,311

54,086,750,398

16,223,745,496

-

481,660,900

14,532,677,453

-

4,343,607

299,980,400

84,280,583,759

-

1,551,505,098

-

155,004,612

-

14,532,162,223

-

(128,468,899,253)

7,208,225,020

3,923,589,026

33,786,200,000

48,655,416,508

-

2,985,575,959

18,312,749,596

1,090,909,092

10,884,020,534

-

1,622,213,518

(44,627,704,333)

(41,088,315,458)

(15,685,215,732)

(117,953,438)

53,633,431,073

120,172,915

457,577,636

5,263,280,520

(20,269,908,299)

(249,932,885)

752,069,948

(22,567,390,380)

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8 2007 1 1 2007 12 31

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가()	1,951,452,505	33,688,663,495
가()	21,018,447,409	(83,240,710,212)
가()	491,168,294	374,848,633
가()	2,926,044,860	9,685,332,878
가()	(4,561,483,972)	64,558,417,459
가()	4,341,567,707	(3,487,800,436)
가()	(138,468,777,765)	(15,336,821,147)
가()	265,779,480	1,833,763,861
가()	1,555,966,848	(168,973,159)
가()	522,896,727	-
가()	8,031,309,957	(485,029,514)
가()	(1,970,871,387)	1,850,356,383
	(21,436,031,036)	(19,873,191,169)
	444,622,600	1,698,806,942
(가)	6,385,606,633	(22,414,659,684)
(가)	275,095,400	348,443,300
가()	(39,285,241,187)	25,093,032,137
	52,449,292,660	1,000,000,000
(가)	38,670,574,550	-
가()	(15,654,868,745)	-
	(501,087,691,924)	(804,618,235,686)
1.	2,463,078,993,569	73,032,320,160
	2,327,102,211,555	17,282,909,133
	788,460,000	690,015,000
	-	15,355,359
	6,000,000	2,000,000
	500,000,000	40,901,527,049
	3,131,999,030	-
	108,947,502,993	3,870,725,104
	726,698,507	3,145,129,896
	-	29,700,000
	4,859,773,856	1,248,125,370
	85,583,912	99,730,000
	224,143,011	86,662,098
	35,236,037	-
	-	259,316,379
	-	1,468,449,447
	-	34,000,000
	15,399,111,941	1,498,675,325
	1,272,272,727	2,400,000,000
2.	(2,964,166,685,493)	(877,650,555,846)
가	2,377,103,366,863	17,009,132,220
가	-	3,000,000
	11,687,519,584	1,372,674,484
	353,562,184,381	699,911,404,512

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8 2007 1 1 2007 12 31

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	26,721,200,000	-
	12,442,182,700	182,660,470
	951,637,394	1,320,929,271
	8,465,647,507	9,969,900,902
	838,543,007	1,026,381,840
	5,642,534,237	7,698,686,444
	9,379,069,008	11,812,587,116
	111,870,236,415	28,320,954,660
	438,827,707	475,511,028
	11,870,292,633	15,658,911,365
	6,000,085,044	6,093,524,552
	1,945,939,398	4,698,328,502
	5,710,102,174	1,549,968,480
	-	70,546,000,000
	19,537,317,441	-
	310,191,826,171	539,628,457,573
1.	1,278,204,413,253	3,575,075,133,184
	1,068,217,028,253	2,806,208,199,229
	149,737,385,000	668,866,933,955
	60,000,000,000	100,000,000,000
	250,000,000	-
2.	(968,012,587,082)	(3,035,446,675,611)
	842,955,898,318	2,871,620,914,429
	70,331,604,364	108,349,832,282
	-	602,894,200
	-	145,451,300
	54,725,084,400	54,727,583,400
	13,461,303,730	(33,149,674,633)
	10,551,869,388	43,701,544,021
	24,013,173,118	10,551,869,388

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- Fashion BG
- Glonet BU
- Information & Communication BU

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Doosan Infracore International, Inc.(DII)
- Bobcat
- DI Portable Power

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Construction Co.,Ltd.

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Doosan Mecatec Co.,Ltd.
Doosan Cuvex Co.,Ltd.
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Doosan Motors Corporation
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Yonkang Foundation
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